

EXPERIENCE MAKERS LIVE





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State of healthcare and role of digital in 2020

| Reaction | Orchestration | Scaling |
|--|---|--|
| Clarity/ immediacy | Coordinated experiences | Digital primacy |
| Triage + Virtual | Virtual as default | Virtual by TA |
| Managing distress | Navigation and tone | Your expanded role |
| Community connectivity | Case for change | Upsides of change |
| "We are here and you have options" | "We are changing and it might be bumpy" | "Healthcare on your terms" |

Business resilience in a time of complex change

| Reaction | |
|-------------------------------------|---|
| Proactive Communications & Outreach | Emphasis on immediate options |
| New Ways of Working | Leveraging data to optimize access, tracing, etc. |
| Digital Adoption & Self-service | Comprehensive availability of basic virtual care |
| Community Support | Emphasis on visibility, empathy, camaraderie |
| Shift Brick & Mortar Strategy | Virtual emphasis now, hybrid options soon |

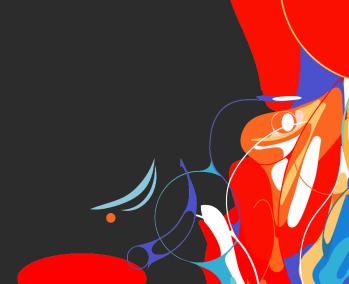
Digital responsiveness and speed-to-value

As demand for information surges, Blue Cross Blue Shield of North Dakota can expedite the delivery of content and interpret its effectiveness.



Need for organizations to grow and respond rapidly

Blue Cross Blue Shield of North Dakota cut authoring time by ~ 50% by enabling content authors with an intuitive platform and automated approval workflows.



Addressing Covid-19 through content

Rapidly changing priorities and a platform that supports rapid response.

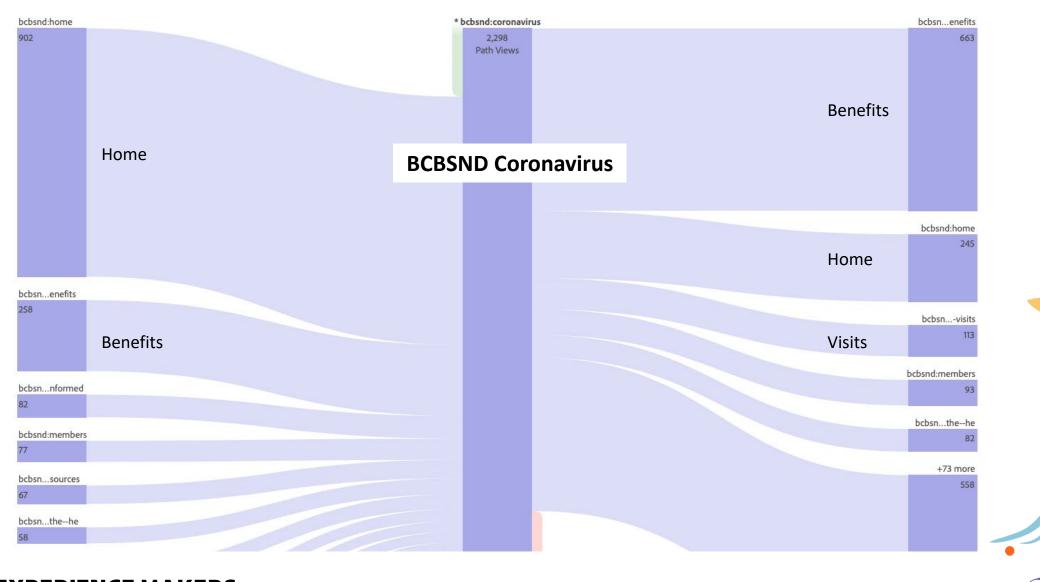


Flexible tools to inform decisions and enable a data-driven organization

Today, Blue Cross Blue Shield of North Dakota more deeply understands who visits the site, where they go and what they are looking for, and ultimately, how to deliver more relevant experiences.



Observing and interpreting the customer journey through flow analysis





Using Analytics to drive development

~25% of downloads from 4 forms;

Blue Cross Blue Shield of North Dakota can measure and invest development on the right activities.



Recap and BCBSND's Path Forward

- Phased reaction, orchestration and scaling of digital response
- Leveraging AEM to optimize content & content production process in a quick turnaround environment
- Leveraging Adobe Analytics to react and target content efficiently
- Going forward
 - Self service, self service, self service
 - Automation



