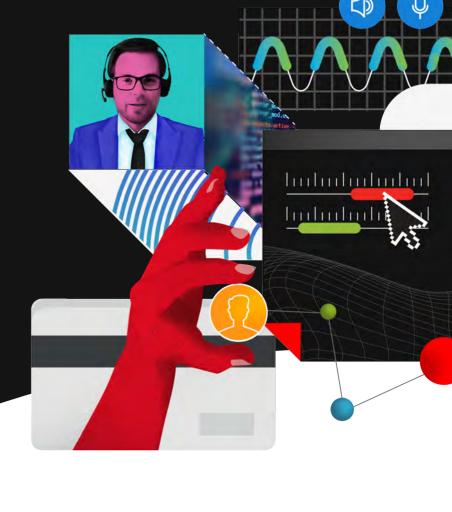


Bringing financial services digital trends into focus. How changing customer expectations are

defining FSI initiatives for 2022 and beyond.



experience. Customer expectations may be changing faster than many organizations can react—but that didn't prevent top performers from trying to meet desires for meaningful, value-driven experiences. Last year's strongest performing

High

We surveyed nearly 600 financial services industry (FSI) executives to find out how

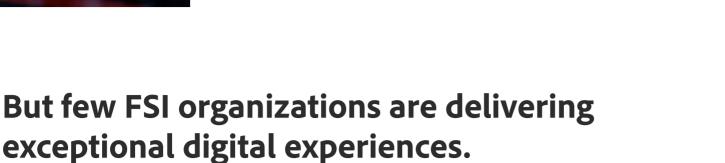
they're accelerating their digital transformation efforts and personalizing the customer



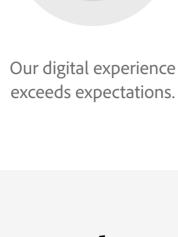
every engagement. Top goal: meaningful interactions that improve customers' financial health

FSI brands want to add value at

performers Moderate or low performers



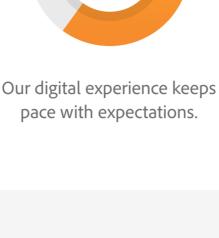
12% **58**%





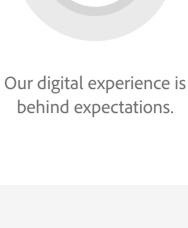
Talent

Diversity





FSI companies that excel in digital experience have universally higher



30%

53%

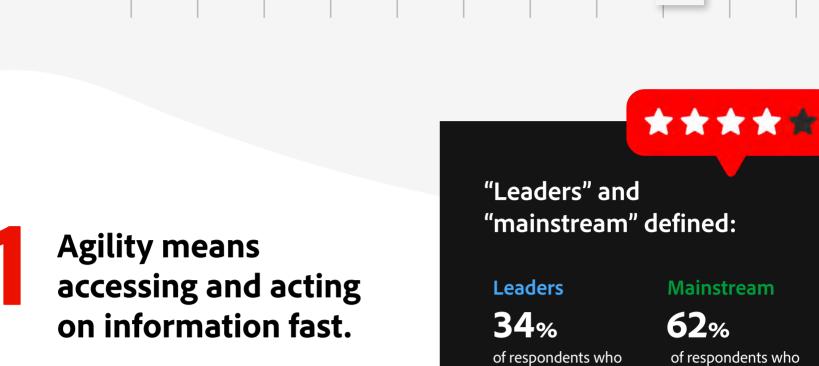
41%

10

Agility

averages across five performance indicators on a 10-point scale:

Innovation 7.9 7.9 Collaboration



valuable experiences. Percentage of organizations that rank customer insights capabilities as "very strong" or "strong."

FSI leaders are noticeably

valuable insights to create

more optimistic about using

64% 58% 20% 20%

Poor integrations

between tech systems



Workflow

issues

83%

76%

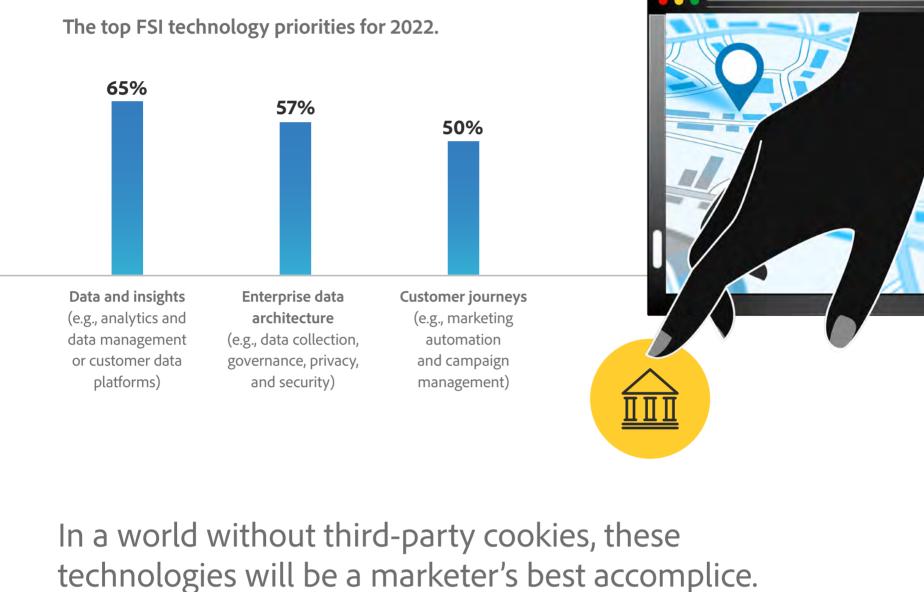
75%



Lack of digital skills

and capabilities

Innovation takes a commitment to technology investments.



67% cookieless marketing environment

FSI practitioners are feeling good for the most part about their

optimistic about how well they're using it.

Confident in ability to

gather first-party data

Confident in giving customers

control over how their data is used

Confident in using first-party data to

personalize customer experiences

Confident in preparations for a

organization's ability to gather first-party data—but not all are so

How confident are FSI organizations?

As we look to attract new customers and retain existing

all of our customer touchpoints. We're looking for better

customers, our goal is to create seamless experiences across

ways to optimize our approach and constantly improve our

work. We have the tools to manage creative processes in a

high-volume environment. We have the metrics we need

to see how we're performing. It's a critical factor for driving creativity and business growth. **Clifford Stevens** VP, Managing Director, Creative Operations Liberty Mutual

Collaboration between marketing and IT

strengthens customer experience success.

But not everyone's on board with the shared ownership of

It's up to cross-functional partnerships, like marketing and IT, to personalize

38%

25%

customer journey creation.

the customer experience.

Senior leaders who agree

Senior leaders who agree

40%

Only 40% of FSI organizations say

collaborate successfully with their

best tools to do their job.

Implementing training or learning

programs to increase productivity

Actively pursuing D&I

47% of FSI organizations

name enhancing self-service

functionality as a top priority for

better meeting customer needs.

technology or IT teams.

their marketing and experience teams



35%

And only 35% say their disparate

marketing and experience teams

collaborate successfully.

Increasing resources for

marketing operations

Talent development has a direct line to productivity.

FSI leaders are notably more likely to focus on

upskilling and providing employees with the

Leaders Leaders 63% Mainstream Mainstream **47**% Diversity of backgrounds and opinions impacts profits.

Source: McKinsey & Company

47%

for customers is a top experience priority. That requires a keen

position to shape an FSI organization's future success.

understanding of different perspectives, putting D&I in a unique

32% Companies who lead in diversity efforts are 25% more likely to have higher than average profitability. Diversity and inclusion (D&I) is on leadership's radar and gaining traction. Working on it 45% Our study revealed that enhancing self-service functionality

44%

This is just a glimpse into the digital trends influencing FSI. This year's full 2022 Digital Trends Experience Index industry report offers timely insights to help marketers and business leaders plan their strategies for sustained success in 2022 and beyond.



between departments, lean into digital offerings, and gain new insights about

customers to deliver experiences that improve financial well-being for a lifetime.

Get details

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