From transactional to transformational.

How digital banks in finance are moving to build stronger customer relationships.

Financial services and insurance organizations are reinventing customer relationships by expanding their services beyond traditional financial advice and moving to become financial partners in all areas of life. Some are offering physical fitness programs, mental health counseling, and climate-conscious investment options, while others are struggling to fully embrace this more holistic approach to financial health.

Digital CX disconnect—half of finance marketers and pros admit to falling short on customer expectations.

The number of financial organizations acknowledging a need for improvement in their digital customer experience (CX) has nearly doubled over time.

Finance executives recognize the urgency to move beyond transactional customer relationships.

In 2021, financial services and insurance organizations are placing even greater emphasis on enhancing customers' financial wellness with relevant experiences.

Top goal

Offer meaningful digital experiences that improve customers' financial health.

Meaningful digital interactions don't mean zero human contact. For complex financial decisions, expert advice is invaluable.

45% of finance organizations believe some level of human interaction is still desired in the customer journey.

The first step for finance organizations—know your customers to build relationships.

"Too many businesses continue to view personalization as either a marketing initiative or an analytics initiative, when it needs to be managed across all the business."

Source: McKinsey & Company

Financial organizations are growing in data. Quality declines as volume swells.

46% 2022 **vs.** **21%** 2022

Poor data quality affects over double the number of financial organizations this year.

When it comes to data quality, accuracy is key. But factors like these can undermine your insights:

Exploring untested waters	New channels for collecting data may be unproven or less effective.
Balancing big data	Limited resources are stretched thin managing large volumes of data.
Fast-tracking tech	New technologies are deployed without adequate testing.
Disrupting data quality	47/24 has upended tracking and shared data, and 63% of CMOs are planning cuts to the use of third-party data.

Financial services and insurance organizations adapt to data disruptions by prioritizing first-party and innovative strategies.

of finance organizations are banking on their own first-party data efforts.

Data collection is just the start.
Finance marketing and CX execs face ongoing challenges.

Despite inaccurate data and operational challenges, financial organizations are finding success in improving customer experiences with:

69% are on a mission to optimize their marketing across all customer touchpoints.

68% are on a mission to connect the data and get a full view of the customer journey.

61% are on a mission to integrate technology that will centrally manage every touchpoint in the customer journey.

Take your financial organization to the next level with 3 transformational CX pillars.

1 Innovation that pays.

To stay relevant, finance marketers and CX pros must create value-packed experiences that go beyond transactions.

It's a balancing act of improving current services and introducing new ones to meet evolving customer need.

Financial services and insurance organizations are putting customers first.

57% are rolling out fresh digital and mobile products.

53% are prioritizing improving self-service options for both customers and employees.

49% are breaking the mold to open up new doors to the future by adopting new structures, ways of working, technology, and more.

Customer data is steering their strategies.

Most marketing and CX execs see digital behavior and transactional data as key to transforming the customer experience.

73% of marketing and CX executives consider digital behavior important.

67% of marketing and CX executives consider transactional data important.

But they aren't all taking advantage of more unstructured data sources like social media and mobile apps. Only 22% are mining data through surveys and interviews, which can offer the richest insights.

Only 22% consider social data to be transformative.

Only 49% are thinking about using data such as the voice of the customer.

2 The power of diversity and inclusion.

A commitment to diversity and inclusion can cultivate a sense of belonging among employees and lead to more profound levels of understanding and insights, resulting in better customer experiences and stronger employee retention.

A recent study showed that employees who felt a sense of belonging were much more likely to remain with their employer.

73% reported having no plans to leave.

Only 13% of those who did not feel a sense of belonging expressed an intention to stay.

How well are finance organizations promoting diverse backgrounds and experiences?

Financial organizations are investing in personalized content and workflows that work.

Effective workflows give rise to engagement and maximize their impact across the organization, making it possible for finance organizations to deliver on their promises.

34% of employees are confident in their ability to plan effective content.

43% of employees rate their ability as acceptable.

3% of employees have "good" or "very good" scores to keep its own applications from breaking down.

39% of employees have acceptable scores to integrated tools.

Execution is another story.

Only 28% are "very good" or "good" at deploying assets quickly, automating searches, using data to personalize content, and tracking results.

Only 12% claim to be "very good" or "good" at streamlining content effectively, avoiding rework, duplicated effort, and administrative tasks.

3 A single view for seamless operations and exceptional customer experience.

Finance's omnichannel experience goals reveal difficulties, especially as organizations strive to connect with every consumer across multiple channels and ensure a connected experience.

What's getting in the way of a seamless experience?

Integrating tech systems

Workflow issues

Data quality

When different teams and departments within an a financial organization use separate solutions for CRM systems, content and workflow management, and data centers, it can create silos and hinder collaboration.

Only 49%

of financial organizations are embracing a consolidated technology stack.

Those that do are unifying platforms for large-scale personalization.

- Making it easier to collect, manage, and use customer data across different applications.
- Using insights and workflows from various channels, like call center, email, social media, mobile, web, and others.
- Helping teams collaborate more effectively.

The state of customer experience technology in the financial industry

51% have a single, unified platform for content and customer experience management.

27% have a unified platform for content management, but not for customer experience.

12% have separate solutions for content management and customer experience.

10% have separate solutions for content management and customer experience.

Actionable steps for CX success.

Shift the spotlight from platforms to customer service relationships.

Finance organizations must move beyond transactional relationships and prioritize digital experiences that engage and delight customers who are overwhelmed by their digital tools to manage their finances—they want finance organizations to help improve their overall financial health.

Build a better foundation to unlock insights.

To bring about a genuine transformation in the financial services experience, traditional as well as newer institutions must overcome data and content challenges that strain their legacy resources and processes and upgrade their technology infrastructure, data centers, technology integrations, and team collaboration.

Help the workforce focus on higher value work.

Finance marketers and CX professionals must overcome their resource challenges and determination to fulfill the contemporary consumer's need for innovation in finance and novelty in finance, matching their expectations from other industries.

Looking to improve your financial customer experience? Adobe's got you covered.

Adobe's suite of solutions can help financial services organizations take their CX strategy to the next level by improving digital platforms, streamlining customer data, and personalizing marketing efforts to meet the unique needs of clients.

Get details

Don't miss out on the financial industry's 2021 priorities. Adobe's [in-depth Trends + Financial Services in Depth report](#) offers timely insights to help you plan your strategy for customer success this year and beyond.

Sources
Adobe Digital Trends 2021, Adobe, 2021.
"Financial Services Customer Experience Survey," Forrester Consulting, commissioned by Adobe, October 2020.
"Financial Services Customer Experience Survey," Forrester Consulting, commissioned by Adobe, November 2020.

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